









Cabinet portfolios 2019-20

Corporate plan priority	Corporate strategy	Great neighbourhoods, housing and local environment		Inclusive growth		People living well		Corporate resources
Cabinet portfolio	Leader	Deputy leader and social housing	Safe and sustainable city environment	Sustainable and inclusive growth	Social inclusion	Safer, stronger neighbourhoods	Health and wellbeing	Resources
	<p><b>Alan Waters</b></p> 	<p><b>Gail Harris</b></p> 	<p><b>Kevin Maguire</b></p> 	<p><b>Mike Stonard</b></p> 	<p><b>Karen Davis</b></p> 	<p><b>Beth Jones</b></p> 	<p><b>Matthew Packer</b></p> 	<p><b>Paul Kendrick</b></p> 
<b>Key responsibilities</b>	<ul style="list-style-type: none"> <li>• Championing the city and city vision</li> <li>• Corporate strategy and policy</li> <li>• Economic development strategy</li> <li>• Cultural strategy</li> <li>• Strategic partnerships</li> <li>• Council performance</li> <li>• Marketing and communications</li> <li>• Transformation</li> <li>• Organisational development and HR</li> </ul>	<ul style="list-style-type: none"> <li>• Housing need and public housing strategy</li> <li>• Homelessness and housing allocations</li> <li>• Housing property management and investment</li> <li>• Tenant support and development</li> <li>• Leaseholder liaison</li> <li>• New council housing</li> <li>• Customer access</li> <li>• Customer services</li> </ul>	<ul style="list-style-type: none"> <li>• Environmental strategy and climate change</li> <li>• Affordable warmth and energy efficiency</li> <li>• Enforcement including: <ul style="list-style-type: none"> <li>- Environmental protection</li> <li>- Licensing and the night time economy</li> <li>- Public protection</li> <li>- Food safety</li> <li>- Graffiti removal</li> <li>- Antisocial behaviour</li> </ul> </li> <li>• Emergency planning</li> <li>• Waste strategy</li> <li>• Clean streets, refuse and recycling</li> <li>• Rough sleeping strategy</li> </ul>	<ul style="list-style-type: none"> <li>• Local Plan, planning and sustainable development</li> <li>• Sustainable transport – cycling and walking</li> <li>• Parking</li> <li>• Promoting growth and city development</li> <li>• Site promotion and development (council and private)</li> <li>• Business growth and skills development</li> <li>• Business liaison and growth</li> <li>• Commercial investment portfolio development</li> <li>• Commercialisation</li> <li>• Heritage access and development</li> </ul>	<ul style="list-style-type: none"> <li>• Financial and social inclusion</li> <li>• Living wage</li> <li>• Equality and diversity</li> <li>• Housing benefits</li> <li>• Council tax reduction scheme</li> <li>• Food poverty and food security</li> <li>• Fuel poverty</li> <li>• Digital inclusion</li> </ul>	<ul style="list-style-type: none"> <li>• Housing need and private sector housing strategy</li> <li>• Safeguarding including: <ul style="list-style-type: none"> <li>- Safeguarding adults and children</li> <li>- Tackling domestic abuse</li> <li>- Early help</li> </ul> </li> <li>• Neighbourhood development including: <ul style="list-style-type: none"> <li>- Community enabling</li> <li>- Co-operative and social enterprise development</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Health and wellbeing</li> <li>• Sport and leisure</li> <li>• Promoting healthy activities</li> <li>• The Halls and community centres</li> <li>• Markets</li> <li>• Parks and play areas</li> <li>• Trees and open spaces</li> <li>• Allotments</li> <li>• Cemeteries</li> <li>• Biodiversity</li> </ul>	<ul style="list-style-type: none"> <li>• Financial and investment management</li> <li>• Property and asset management</li> <li>• Revenues</li> <li>• Legal services</li> <li>• Democratic services, elections and member development</li> <li>• Procurement</li> <li>• ICT and information governance (data protection and FOI)</li> </ul>
<b>Memberships</b>	<ul style="list-style-type: none"> <li>• Greater Norwich Growth Board</li> <li>• Local Enterprise Partnership Board</li> <li>• Local Government Association (General Assembly)</li> <li>• Local Government Association (Norfolk Branch)</li> <li>• Norwich BID</li> <li>• Norwich International Airport Board</li> <li>• Strategic Board of the Norwich and HCA Strategic Partnership</li> <li>• Pension Committee member</li> <li>• Greater Norwich Development Partnership</li> <li>• Key cities</li> <li>• Fast growth cities</li> <li>• Arts Council</li> <li>• National Centre for Writing</li> </ul>	<ul style="list-style-type: none"> <li>• iESE Board member</li> <li>• Local Government Information Unit</li> <li>• Association of Retained Council Housing</li> <li>• Norwich Norse (Building) Company Board</li> <li>• Forum Trust Board</li> <li>• Norwich Norse (Building) Stakeholder Panel</li> </ul>	<ul style="list-style-type: none"> <li>• Norfolk Police and Crime Panel</li> <li>• Norwich Norse (Environmental) Company Board</li> <li>• Greater Norwich Development Partnership</li> <li>• Joint Norfolk Waste Partnership</li> <li>• NEWS Board</li> </ul>	<ul style="list-style-type: none"> <li>• River Wensum Strategy Group</li> <li>• Sustainable Development Panel</li> <li>• Chair of Norwich Regeneration Company Board</li> <li>• Vice chair of the Norwich Highways Agency Committee</li> <li>• Greater Norwich Development Partnership</li> <li>• Central Norfolk Building Control Partnership (CNC)</li> <li>• CNC Board</li> <li>• Duty to Cooperate</li> <li>• LEP Deputy</li> <li>• Transport for Norwich</li> <li>• Norwich City New Co Board</li> </ul>	<ul style="list-style-type: none"> <li>• Older Peoples Forum</li> <li>• Norfolk Health and Wellbeing Board</li> </ul>	<ul style="list-style-type: none"> <li>• iESE shareholder</li> <li>• CCIN</li> <li>• Mental Health Champion</li> </ul>	<ul style="list-style-type: none"> <li>• NPS (Norwich) Company Board</li> <li>• NP Law Board</li> <li>• LGSS Partner Liaison Board</li> <li>• Norwich Regeneration Company Board</li> <li>• Norwich City New Co Board</li> <li>• Director of Three Score Open Spaces Management Company.</li> </ul>	